



# SILVERBACK RESPONSE



26 & 28 March 2024

As of 18 March 2024

The Exercise Plan (ExPlan) gives elected and appointed officials, observers, media personnel, and players from participating organizations information they need to observe or participate in the exercise. Some exercise material is intended for the exclusive use of exercise planners, controllers, and evaluators, but players may view other materials that are necessary to their performance. All exercise participants may view the ExPlan.

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## EXERCISE OVERVIEW

<b>Exercise Name</b>	<b>SILVERBACK RESPONSE</b>
<b>Exercise Dates &amp; Location</b>	<p><b>26 Mar 2024 – Bicknell Family Center for the Arts</b> 1711 S Homer St, Pittsburg, KS 66762</p> <p><b>28 Mar 2024 – Shirk Hall</b> 1501 S. Joplin St. Pittsburg KS 66762</p>
<b>Scope</b>	<p>This full-scale exercise is scenario-driven and focused to reinforce response tactics and relationships among, Crawford County responders and the 73rd Civil Support Team in responding to asymmetric threats. It is designed to provide a realistic threat situation, integrating resources as necessary to demonstrate capabilities in responding to an incident requiring CBRN threat response, assessment, characterization, analysis, identification, and mitigation. The scenario provides a developing threat situation, designed to facilitate dynamic response, problem resolution, and collaborative interagency coordination.</p> <p>The scenario and setting are designed to support Crawford County initial response, coordinated, and assisted by local and state response partners, to assess current and anticipated response and reporting processes in the interest of life safety and operational capability. The exercise will exploit interagency relationships and capabilities, with incident management beginning and sustaining at the local level.</p> <p>This exercise supports Crawford County Emergency Response Plans integrating the 73rd CST's criteria as outlined in Unit Task List 0300627-35 Training and Evaluation Outlines for Weapons of Mass Destruction Civil Support Teams. The exercise considers essential objectives to facilitate interagency coordination and critical communication and objectively assess the unit's Mission Essential Task List (METL) and Standard Operating Procedures (SOP).</p> <p>ARNORTH, working closely with Crawford County jurisdictional responders will jointly design and control the exercise to support all participants. Local and specialized controllers will evaluate the efforts of local responders using seasoned subject matter experts while ARNORTH will evaluate the efforts of the 73rd WMD Civil Support Team.</p>
<b>Mission Area(s)</b>	Response
<b>Core Capabilities</b>	<p>Operational Coordination</p> <p>Environmental Response / Health and Safety</p> <p>Operational Communications</p> <p>Situational Assessment</p> <p>On-Scene Security and Protection</p>

<b>Objectives</b>	<p><b>Objective 1:</b> Crawford County and mutual response partners will effectively manage a unified response to a threat involving chemical, biological, and/or radiological hazards in accordance with the Crawford County Emergency Operations Plan Hazardous Materials Emergency Response Plan, unit SOPs, and governing policies.</p> <p><b>Objective 2:</b> The 73rd Civil Support Team will support Incident Command and jurisdictional responders in assessing, advising, and assisting to execute a safe, unified response to asymmetric threats in accordance with unit SOP, and governing policies.</p> <p><b>Objective 3:</b> The 73rd Civil Support Team will assess, identify, and mitigate suspected Chemical, Biological, Radiological, and Nuclear (CBRN) hazards/threats in accordance with Unit Task List 0300627-35, unit SOP, and governing policies.</p>
<b>Threat or Hazard</b>	Unknown Chemical, Radiological and/or Biological Hazardous Threats
<b>Scenario</b>	<p>PITTSBURG, KS - Bicknell Family Center for the Arts at Pittsburg State University was evacuated this morning after students discovered a suspicious package containing what may be hazardous chemicals. University officials immediately contacted the Pittsburg Fire Department who responded to the scene and transported two students for injuries sustained while evacuating the building. The Regional HAZMAT team out of Coffeyville KS has also been requested to respond and assess the situation. As a precaution, the 73rd Civil Support Team has been activated to assist in identifying and mitigation of any potential hazards found at the scene. Kansas Bureau of Investigation (KBI) has been requested and the investigation into the incident is ongoing. Campus remains open but the Bicknell Center is closed. Students and staff are advised to avoid the area.</p> <p>PITTSBURG, KS – Shirk Hall at Pittsburg State University was evacuated this morning after a student discovered a possible Clandestine laboratory prompting immediate dispatch of EMS, HAZMAT, and the 73rd Civil Support Team. Kansas Bureau of Investigation (KBI) has also been requested due to the nature of the scene. Campus remains open however, Shirk Hall is closed. Students and staff are advised to avoid the area as the investigation is ongoing.</p>
<b>Sponsor</b>	<p>Crawford County Office of Emergency Management (OEM)</p> <p>US Army North – Bravo Team</p>
<b>Participating Organizations</b>	<p>Crawford County OEM</p> <p>Crawford County EMS</p> <p>Crawford County Regional Hazmat Response Team</p> <p>Pittsburg Fire / Rescue</p> <p>Pittsburg State University</p> <p>Ascension Via Christi Hospital</p> <p>Bryan Health Clinic at Pittsburg State University</p> <p>73rd Weapons of Mass Destruction Civil Support Team</p>

**Point(s) of Contact**

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## GENERAL INFORMATION

### Exercise Objectives and Core Capabilities

The following exercise objectives in Table 1 describe the expected outcomes for the exercise. The objectives are linked to core capabilities, which are distinct critical elements necessary to achieve the specific mission area(s). The objectives and aligned core capabilities are guided by doctrine and/or elected and appointed officials and selected by the Exercise Planning Team.

Exercise Objective	Core Capability
<p><b>Objective 1:</b> Crawford County and mutual response partners will effectively manage a unified response to a threat involving chemical, biological, and/or radiological hazards in accordance with the Crawford County Emergency Operations Plan Hazardous Materials Emergency Response Plan, unit SOPs, and governing policies.</p>	<p><b>Operational Coordination</b> <b>Environmental Response / Health &amp; Safety</b> <b>Operational Communications</b> <b>Situational Assessment</b> <b>On-Scene Security and Protection</b></p>
<p><b>Objective 2:</b> The 73rd Civil Support Team will support Incident Command and jurisdictional responders in assessing, advising, and assisting to execute a safe, unified response to asymmetric threats in accordance with unit SOP, and governing policies.</p>	<p><b>Operational Coordination</b> <b>Environmental Response / Health &amp; Safety</b> <b>Operational Communications</b> <b>Situational Assessment</b> <b>On-Scene Security and Protection</b></p>
<p><b>Objective 3:</b> The 73rd Civil Support Team will assess, identify, and mitigate suspected Chemical, Biological, Radiological, and Nuclear (CBRN) hazards/threats in accordance with Unit Task List 0300627-35, unit SOP, and governing policies.</p>	<p><b>Operational Coordination</b> <b>Environmental Response / Health &amp; Safety</b> <b>Operational Communications</b> <b>Situational Assessment</b></p>

Table 1. Exercise Objectives and Associated Core Capabilities

### Participant Roles and Responsibilities

The term *participant* encompasses many groups of people, not just those playing in the exercise. Groups of participants involved in the exercise, and their respective roles and responsibilities, are as follows:

- **Players.** Players are personnel who have an active role in discussing or performing their regular roles and responsibilities during the exercise. Players discuss or initiate actions in response to the simulated emergency.
- **Controllers.** Controllers will plan and manage exercise play, set up and operate the exercise site, and act in the roles of organizations or individuals that are not playing in the exercise. Controllers direct the

pace of the exercise, provide key data to players, and may prompt or initiate certain player actions to ensure exercise continuity. In addition, they issue exercise material to players as required, monitor the exercise timeline, and supervise the safety of all exercise participants.

- **Simulators.** Simulators are control staff personnel who role play nonparticipating organizations or individuals. They most often operate out of the Simulation Cell (SimCell), but they may occasionally have face-to-face contact with players. Simulator functions semi-independently under the supervision of SimCell controllers, enacting roles (e.g., media reporters or next of kin) in accordance with instructions provided in the Master Scenario Events List (MSEL). All simulators are ultimately accountable to the Exercise Director and Senior Controller.
- **Evaluators.** Evaluators evaluate and provide feedback on a designated functional area of the exercise. Evaluators observe and document performance against established capability targets and critical task, in accordance with the Exercise Evaluation Guides (EEGs).
- **Actors.** Actors simulate specific roles during exercise play, typically victims or other bystanders.
- **Observers.** Observers visit or view selected segments of the exercise. Observers do not play in the exercise, nor do they perform any control or evaluation functions. Observers view the exercise from a designated observation area and must remain within the observation area during the exercise. Very Important Persons (VIPs) are also observers, but they frequently are grouped separately.
- **Media Personnel.** Some media personnel may be present as observers, pending approval by the sponsor organization and the Exercise Planning Team.
- **Support Staff.** The exercise support staff includes individuals who perform administrative and logistical support task during the exercise (e.g., registration, catering).

## Exercise Assumptions and Artificialities

In any exercise, assumptions and artificialities may be necessary to complete play in the time allotted and/or account for logistical limitations. Exercise participants should accept that assumptions and artificialities are inherent in any exercise and should not allow these considerations to negatively impact their participation.

### Assumptions

Assumptions constitute the implied factual foundation for the exercise and, as such, are assumed to be present before the exercise starts. The following assumptions apply to the exercise:

- The exercise is conducted in a no-fault learning environment wherein capabilities, plans, systems, and processes will be evaluated.
- The exercise scenario is plausible, and events occur as they are presented.
- Exercise simulation contains sufficient detail to allow players to react to information and situations as they are presented as if the simulated incident were real.
- Participating agencies may need to balance exercise play with real-world emergencies. Real-world emergencies take priority.

### Artificialities

It is recognized that exercise constraints may detract from realism. However, exercise participants should accept these constraints as a means of facilitating the accomplishment of exercise objectives.

Simulation/artificialities during exercises is required to compensate for non-participating individuals or organizations.

Although simulations may detract from realism, they also provide the means to facilitate exercise play. The exercise observer/controllers may simulate nonparticipating organizations. Players will notify exercise controllers before initiating a procedure that calls for a simulation. During this exercise, the following artificialities apply:

- Exercise communication and coordination is limited to participating exercise organizations, venues, and the SimCell.
- The exercise is played in near-real time. However, to meet exercise objectives, participants may stage some equipment before the exercise initiation.
- Real weather will be used; however, wind direction may be provided to facilitate exercise play. Modeler will use winds as given by USARNORTH controllers.
- Some events may be accelerated to ensure their consideration during play.
- Some public alert and notification actions and some emergency response procedures such as roadway closings as well as community evacuation may not be a part of the exercise. A plan for completing these actions should be addressed at the incident site.

## EXERCISE LOGISTICS

### Safety

Safety takes precedence over any exercise activity and is everyone's responsibility. The USARNORTH Bravo Team Chief or designated representative will conduct a site-specific safety and risk assessment to identify potential risk or hazards to players, controllers, observers, and the environment. This assessment will be documented, signed by the Team Chief, or designated representative, and will be onsite during set-up, operations, and redeployment.

Nothing conducted during an exercise warrants the unnecessary risk of life, limb, or equipment. If a safety compromising situation is recognized, the exercise will come to an immediate halt. The exercise will not resume until approved by the USARNORTH lead observer/controller. All real-world accidents and injuries must be reported immediately. Personnel with previous heat and cold weather injuries must be identified in advance for monitoring. All participants must be aware of potential heat, cold, stress, and fatigue casualties. A risk assessment will be accomplished and updated accordingly during the conduct of the exercise. A terrain walk to point out hazards will be conducted if requested. The following list has historically assisted with risk mitigation:

- Adhere to your unit/agency safety policies or procedures and personal protective equipment throughout the exercise.
- Remain aware of chemical/biological hazards used as training aids.
- No Horseplay
- Follow instructions provided by the observer/controllers during exercise operations.
- Inform observer/controller when departing the exercise area.
- Always maintain situational awareness and be attentive to overhead obstructions.
- Look before stepping/sitting for sharp objects, holes, etc.
- Wear hearing protection as required.
- Remain hydrated.
- Wear sunscreen and insect repellent.
  
- A Safety Controller is responsible for participant safety; any safety concerns must be immediately reported to the Safety Controller. The Safety Controller and Exercise Director will determine if a real-world emergency warrants a pause in exercise play and when exercise play can be resumed.
- For an emergency that requires assistance, use the phrase “**real-world emergency.**” The following procedures should be used in case of a real emergency during the exercise:
  - Anyone who observes a participant who is seriously ill or injured will immediately notify emergency services and the closest controller, and, within reason and training, render aid.



- The controller aware of a real emergency will initiate the “real-world emergency” broadcast and provide the Safety Controller, Senior Controller, and Exercise Director with the location of the emergency and resources needed, if any. The Senior Controller will notify the Control Cell or SimCell as soon as possible if a real emergency occurs.

### Exercise Identification

Exercise staff may be identified by badges, hats, and/or vests to clearly display exercise roles; additionally, uniform clothing may be worn to show agency affiliation. Table 2 describes these identification items.

Group	Identification
Evaluators	Orange, Blue or Black Vest
Controllers	Orange, Blue or Black Vest
Players, Uniformed	Uniform
Players, Civilian Clothes	Comfortable Clothing

**Table 2. Exercise Identification**

## POST-EXERCISE AND EVALUATION ACTIVITIES

### Debriefings

Post-exercise debriefings aim to collect sufficient relevant data to support effective evaluation and improvement planning.

### Hot Wash

At the conclusion of the exercise, controllers facilitate a Hot Wash to allow players to discuss strengths and areas for improvement. This also provides the opportunity for evaluators to seek clarification regarding player actions and decision-making processes. All participants may attend; however, observers are not encouraged to attend the meeting. The Hot Wash should not exceed 30 minutes.

### Controller and Evaluator (C/E) Debriefing

Controllers and evaluators attend a facilitated C/E Debriefing immediately following the exercise. During this debriefing, controllers and evaluators provide an overview of their observed functional areas and discuss strengths and areas for improvement.

### Participant Feedback Forms

Participant Feedback Forms provide players with the opportunity to comment candidly on exercise activities and exercise design. Participant Feedback Forms should be collected at the conclusion of the Hot Wash.

### Evaluation

#### Exercise Evaluation Guides (EEG)

EEGs assist evaluators in collecting relevant exercise observations. EEGs document exercise objectives and aligned core capabilities, capability targets, and critical task. Each EEG provides evaluators with information on what they should expect to see demonstrated in their functional area. The EEGs, coupled with Participant Feedback Forms and Hot Wash notes, are used to evaluate the exercise, and compile the After-Action Report (AAR).

#### After-Action Report (AAR)

The AAR summarizes key information related to evaluation. The AAR primarily focuses on the analysis of core capabilities, including capability performance, strengths, and areas for improvement. AARs also include basic exercise information, including the exercise name, type of exercise, dates, location, participating organizations, mission area(s), specific threat or hazard, a brief scenario description, and the name of the exercise sponsor and POC.

### Improvement Planning

Improvement planning is the process by which the observations recorded in the AAR are resolved through development of concrete corrective actions, which are prioritized and tracked as a part of a continuous corrective action program.

## After-Action Meeting

The After-Action Meeting (AAM) is a meeting held among decision and policymakers from the exercising organizations, as well as the Lead Evaluator and members of the Exercise Planning Team, to debrief the exercise and to review and refine the draft AAR and Improvement Plan (IP). The AAM should be an interactive session, providing attendees the opportunity to discuss and validate the observations and corrective actions in the draft After-Action Review/Improvement Plan (AAR/IP). The AAM and AAR/IP will be facilitated, drafted, and managed by local jurisdiction officials, while ARNORTH will develop an evaluation close-out report specifically for the WMD Civil Support Team's observations, finding, and recommendations.

## Improvement Plan

The IP identifies specific corrective actions, assigns them to responsible parties, and establishes target dates for their completion. It is created by elected and appointed officials from the organizations participating in the exercise and discussed and validated during the AAM.

## PARTICIPANT INFORMATION AND GUIDANCE

### Exercise Rules

The following general rules govern exercise play:

- Real-world emergency actions take priority over exercise actions.
- Exercise players will comply with real-world emergency procedures, unless otherwise directed by the control staff.
- All communications (including written, radio, telephone, and e-mail) during the exercise will begin and end with the statement **“This is an exercise.”**
- Exercise players who place telephone calls or initiate radio communication with the SimCell must identify the organization or individual with whom they wish to speak.

### Players Instructions

Players should follow certain guidelines before, during, and after the exercise to ensure a safe and effective exercise.

#### Before the Exercise

- Review appropriate organizational plans, procedures, and exercise support documents.
- Be at the appropriate site at least 30 minutes before the exercise starts. Wear the appropriate uniform and/or identification item(s).
- Sign in when you arrive.
- If you gain knowledge of the scenario before the exercise, notify a controller so that appropriate actions can be taken to ensure a valid evaluation.

#### During the Exercise

- Respond to exercise events and information as if the emergency were real, unless otherwise directed by an exercise controller.
- Controllers will give you only information they are specifically directed to disseminate. You are expected to obtain other necessary information through existing emergency information channels.
- Do not engage in personal conversations with controllers, evaluators, observers, or media personnel. If you are asked an exercise-related question, give a short, concise answer. If you are busy and cannot immediately respond, indicate that, but report back with an answer as soon as possible.
- If you do not understand the scope of the exercise, or if you are uncertain about an organization’s participation in an exercise, ask a controller.
- Parts of the scenario may seem implausible. Recognize that the exercise has objectives to satisfy and may require incorporation of unrealistic aspects. Every effort has been made by the exercise’s trusted agents to balance realism with safety and to create an effective learning and evaluation environment.
- All exercise communications will begin and end with the statement **“This is an exercise.”** This precaution is taken so that anyone who overhears the conversation will not mistake exercise play for a real-world emergency.

- When you communicate with the SimCell, identify the organization or individual with whom you wish to speak.
- Speak when you take an action. This procedure will ensure that evaluators are aware of critical actions as they occur.
- Maintain a log of your activities. Many times, this log may include documentation of activities that were missed by a controller or evaluator.

### **After the Exercise**

- Participate in the Hot Wash at your venue with controllers and evaluators.
- Complete the Participant Feedback Form. This form allows you to comment candidly on emergency response activities and exercise effectiveness. Provide the completed form to a controller or evaluator.
- Provide any notes or materials generated from the exercise to your controller or evaluator for review and inclusion in the AAR.

### **Simulation Guidelines**

Because the exercise is of limited duration and scope, certain details will be simulated. The physical description of what would fully occur at the incident sites and surrounding areas will be relayed to players by simulators or controllers. A SimCell will simulate the roles and interactions of nonparticipating organizations or individuals.

## APPENDIX A: EXERCISE SCHEDULE

**Note:** Because this information is updated throughout the exercise planning process, appendices may be developed as stand-alone documents rather than part of the ExPlan.

Time	Personnel	Activity	Location
<b>25 March 2024 (Monday)</b>			
0400-1200	ARNORTH	Travel to Pittsburg, KS	SAT-SFG-Pittsburg, KS
1200-1300		Lunch	
1400-1600	ARNORTH / EM / Crawford Co & Pittsburg First Fire/EMS	Final IPR / Set-Up / Lane Rehearsal	<b>Bicknell Center</b> 1711 S Homer St, Pittsburg, KS 66762
1500-1600	ARNORTH / 73 <sup>rd</sup> CST	Evaluation In-Brief	<b>Hampton Inn &amp; Suites</b> Pittsburg KS Crossing
<b>26 March 2024 (Tuesday)</b>			
0700-0730	PSU Theater Student(s)	Student(s) discover suspicious package/backpack on catwalk above theater floor, student(s) fall down the stairs while retreating, 911 called, Police and Fire dispatched	<b>Bicknell Center</b> 1711 S Homer St, Pittsburg, KS 66762
0730-0800	ARNORTH / PSU PD / EM / Crawford Co & Pittsburg First Responders	<b>ON SITE:</b> Final Walk-Thru rehearsal / risk assessment / commo checks / Calls 911 (approx. 0730)	<b>Bicknell Center</b>
0800-1000	PD / FD / HAZMAT ARNORTH	FD extracts injured student(s) clears building, conduct site characterization of suspicious hazards. Request additional support from HAZMAT, subsequently contacting the 73 <sup>rd</sup> CST to respond and assist. <i>(~0830 request CST Support)</i>	<b>Bicknell Center</b>
0930-1000	Fire/HAZMAT / 73 <sup>rd</sup> CST / ARNORTH	<b>73<sup>rd</sup> CST ADVON Arrives</b> / receives back brief from First Responders Integrates into Incident Command operations	<b>Bicknell Center</b>
1000-1030	Fire/HAZMAT / 73 <sup>rd</sup> CST / ARNORTH	<b>73<sup>rd</sup> CST Main Body Arrives</b> / receives back brief from ADVON, Integrates into ICS	<b>Bicknell Center</b>
1030-1700	Fire/HAZMAT / 73 <sup>rd</sup> CST / ARNORTH	Conduct HAZMAT operations. <i>(Evaluation injects)</i>	<b>Bicknell Center</b>
1700-1900	Fire/HAZMAT / 73 <sup>rd</sup> CST / KBI / FBI / ARNORTH	Termination Operations / Displace CST	<b>Bicknell Center</b>

Time	Personnel	Activity	Location
<b>27 March 2024 (Wednesday)</b>			
0900-1000	ALL	Response Review (TBD)	<b>Station 1</b> 911 west 4 <sup>th</sup> St. Pittsburg KS
1200-1300	ALL	LUNCH	
1300-1500	ARNORTH / EM / Crawford Co & Pittsburg First Responders	Final Planning Meeting / Set-Up	<b>Shirk Hall</b> 1501 S. Joplin St. Pittsburg KS 66762
<b>28 March 2024 (Thursday)</b>			
0700-0730	PSU Student(s)	<b>BACK STORY:</b> Student calls 911 after discovering labware and chemicals in one of the empty rooms in Shirk Hall at Pittsburg State Univ.	<b>Shirk Hall</b> 1501 S. Joplin St. Pittsburg KS 66762
0730-0800	ARNORTH / PSU PD / EM / Crawford Co & Pittsburg First Responders	<b>ON SITE:</b> Final Walk-Thru rehearsal / risk assessment / commo checks	<b>Shirk Hall</b>
0800-0900	PD / FD / HAZMAT ARNORTH	PSU PD investigate claims, discovers clandestine lab equipment and chemicals, contacts FD/HAZMAT	<b>Shirk Hall</b>
0900-1000	PD / FD / HAZMAT / ARNORTH	FD conduct site characterization of area, request assistance subsequently contacting the 73rd CST to respond and assist. <i>(~0830 request CST Support)</i>	<b>Shirk Hall</b>
0930-1000	PD / FD / HAZMAT / KBI / 73rd / ARNORTH	<b>73rd CST ADVON Arrives</b> / receives back brief from First Responders, Integrates into Incident Command operations	<b>Shirk Hall</b>
1000-1030	PD / FD / HAZMAT / KBI / 73rd / ARNORTH	<b>73rd CST Main Body Arrives</b> / receives back brief from ADVON, Integrates into ICS	<b>Shirk Hall</b>
1030-1600	PD / FD / HAZMAT / KBI / FBI / 73rd / ARNORTH	Conduct HAZMAT operations. <i>(Evaluation injects)</i>	<b>Shirk Hall</b>
1600-1700	PD / FD / HAZMAT / KBI / FBI / 73rd / ARNORTH	Termination Operations / Displace CST	<b>Shirk Hall</b>
1700-1800	ARNORH	Pack up and Ship FedEx	FedEx Ship Center 1272 S Federal Way Pittsburg KS 66781 M-F 0900-1800
<b>29 March 2024 (Friday)</b>			
0530-1600	ARNORTH	Travel to SAT	Pittsburg KS – SGF - SAT
0900-1000	ARNORTH / 73 <sup>rd</sup> CST	Evaluation Out-Brief	<b>Station 1</b> 911 west 4 <sup>th</sup> st. Pittsburg KS

## APPENDIX B: EXERCISE PARTICIPANTS / CONTACTS

Organizational Contacts				
Agency/Name	Work #	Cell #	Email	Remarks
<b>DOMS/J3</b>				
COL Mark Mullinax	785-646-0356	785-564-0843	<a href="mailto:mark.c.mullinax.mil@army.mil">mark.c.mullinax.mil@army.mil</a>	
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<b>Kansas JFHQ</b>				
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<b>OSFM HMD DEM</b>				
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<b>Crawford County Sheriff</b>				
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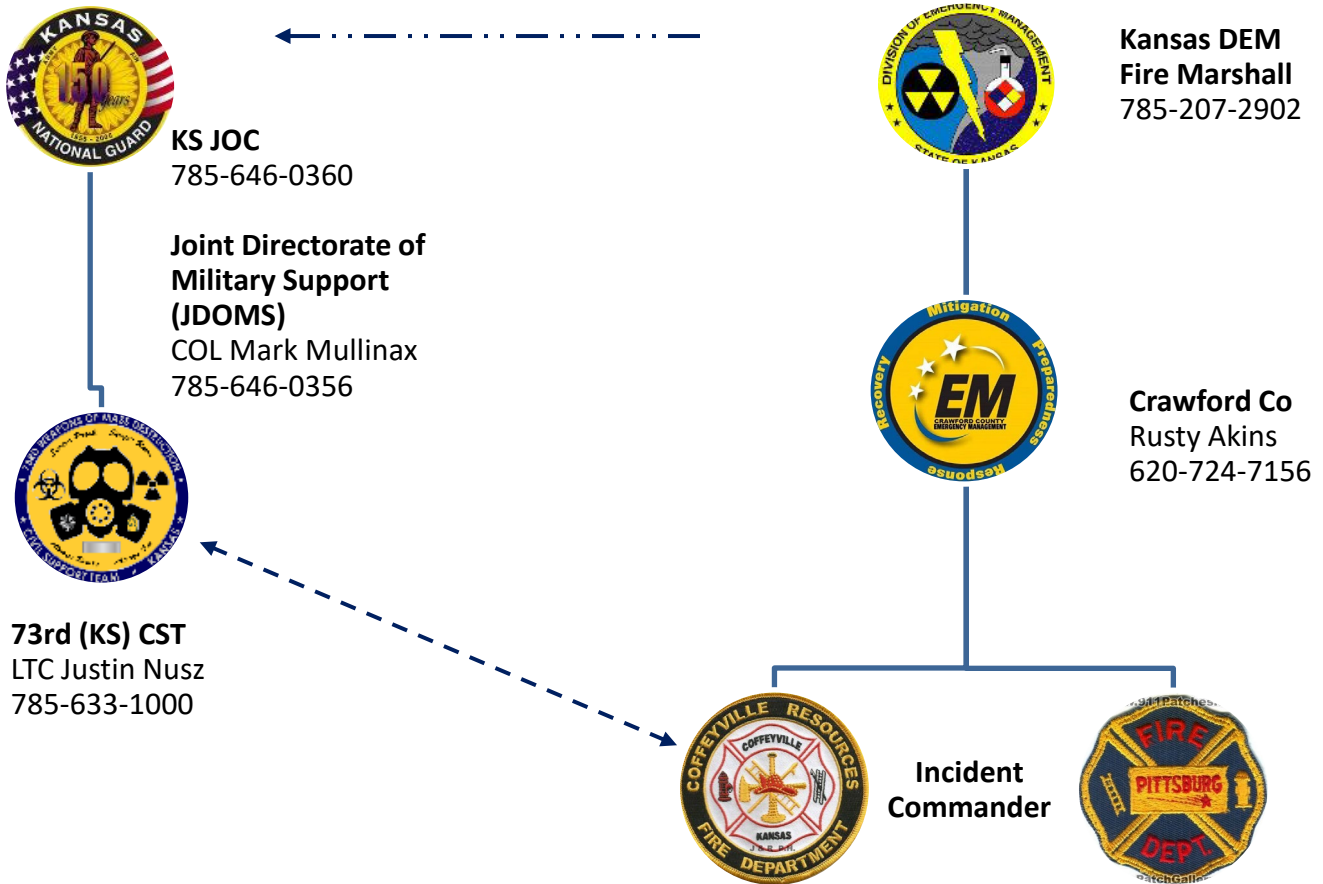


Agency/Name	Work #	Cell #	Email	Remarks
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Rita Girth			<a href="mailto:rgirth@pittstate.edu">rgirth@pittstate.edu</a>	
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Jeff Turner		417-439-7814	<a href="mailto:Firechief@girardkansas.gov">Firechief@girardkansas.gov</a>	
<b>Chanute Fire Dept</b>				
Dale Lowry		620-431-8777	<a href="mailto:Dlowry@chanute.org">Dlowry@chanute.org</a>	
Lucas Hutson		620-433-2599	<a href="mailto:Lhutson@chanute.org">Lhutson@chanute.org</a>	
<b>Frontenac KS Fire Dept</b>				
Jim Long			<a href="mailto:jiml@frontks.com">jiml@frontks.com</a>	
<b>Parsons KS Fire Dept</b>				
Brad Boss		620-421-7050	<a href="mailto:Firechief@parsonskks.com">Firechief@parsonskks.com</a>	
<b>73rd (KS) CST</b>				
LTC Justin Nusz		785-633-1000	<a href="mailto:justin.t.nusz.mil@army.mil">justin.t.nusz.mil@army.mil</a>	CDR
Maj Daniel Arnold		316-213-6286	<a href="mailto:Daniel.d.arnold10.mil@army.mil">Daniel.d.arnold10.mil@army.mil</a>	DEP
Daniel Shaughnessy		785-215-2250	<a href="mailto:daniel.r.shaughnessy.mil@army.mil">daniel.r.shaughnessy.mil@army.mil</a>	1SG
*CPT Michael Guzman	785-646-0965	907-341-7196	<a href="mailto:Michael.e.Guzman2.mil@army.mil">Michael.e.Guzman2.mil@army.mil</a>	*OPSO
<b>Training Location Support</b>				
<b>Brinknell Center</b>				
Shawna Witherspoon		620-235-6130	<a href="mailto:switherspoon@pittstate.edu">switherspoon@pittstate.edu</a>	
<b>Shirk Hall</b>				
Steve Rosebrough		620-238-9930	<a href="mailto:srosebrough@pittstate.edu">srosebrough@pittstate.edu</a>	
<b>US Army North OCT</b>				
Vince Sharp	210-221-2541	210-247-8931	<a href="mailto:Vincent.h.sharp.civ@army.mil">Vincent.h.sharp.civ@army.mil</a>	Div Chief
Todd Chance		210-845-9038	<a href="mailto:Michael.t.chance6.civ@army.mil">Michael.t.chance6.civ@army.mil</a>	Operations
Eric Bodenhausen		210-215-0942	<a href="mailto:Eric.c.bodenhausen.civ@army.mil">Eric.c.bodenhausen.civ@army.mil</a>	Exercise
				Sr Survey
Kevin Cary		210-557-6270	<a href="mailto:Kevin.f.cary.civ@army.mil">Kevin.f.cary.civ@army.mil</a>	Survey/Exercise
Chana Mason		210-428-9834	<a href="mailto:Chana.l.mason.civ@army.mil">Chana.l.mason.civ@army.mil</a>	Medical Analyst
Ray Simpson		727-858-0048	<a href="mailto:Rameysimpson01@gmail.com">Rameysimpson01@gmail.com</a>	Decon Analyst
Brian Messmer		701-426-0752	<a href="mailto:Brian.messmer@gmail.com">Brian.messmer@gmail.com</a>	Commo Analyst
MAJ Eric Kramer		256-476-2452	<a href="mailto:Eric.l.kramer3.mil@army.mil">Eric.l.kramer3.mil@army.mil</a>	J1ET 46th (AL)

## APPENDIX C: COMMUNICATIONS PLAN

Exercise players will communicate via landline, CELL phones and radio communications to the SimCell, wherein will be their simulated counterparts. See Communications Plan (Annex C)

SimCell Contacts			
Agency	Simulated by	Phone #	Radio Call



## Media Release Statement:

25-29 March 2024, Crawford County Emergency Management, and local first responders, will be working with the 73rd Civil Support Team in the local communities to conduct a joint Hazmat and Law Enforcement exercises. The purpose of the exercises is to establish and refine valuable partnerships between local, state, and federal agencies in responding to incidents involving hazardous materials that may overwhelm local resources.

The exercises will be conducted on the 26th & 28th of March 2024, with responders participating on the campus of Pittsburg State University and surrounding communities. The major activities are intentionally planned to be conducted away from heavily populated areas, in the interest of safety, but some aspects may be noticed within the city.

Students and residents are advised there may be responder vehicle movement and operational response actions that may pose a danger to unsuspecting observers and are therefore asked to refrain from entering areas marked "Exercise in Progress" or "TRAINING" in the interest of uninterrupted training activity and for their own personal safety.

This exercise has been coordinated with the Crawford County Emergency Management and Pittsburg State University Officials. Please address any questions regarding exercise activities to Steve Rosebrough with the Pittsburg State University Police at 620-238-9930 / [srosebrough@pittstate.edu](mailto:srosebrough@pittstate.edu) or Deputy Chief Thomas Vacca with the Pittsburg Fire Department at 620-687-7867 / [thomas.vacca@pittks.org](mailto:thomas.vacca@pittks.org)

## APPENDIX D: EXERCISE SITE MAPS

Fig D1. Bricknell Family Center for the Arts 1711 S Homer St, Pittsburg, KS 66762



Fig D2. Shirk Hall 1501 S. Joplin St. Pittsburg KS 66762



## APPENDIX E: LOGISTICS

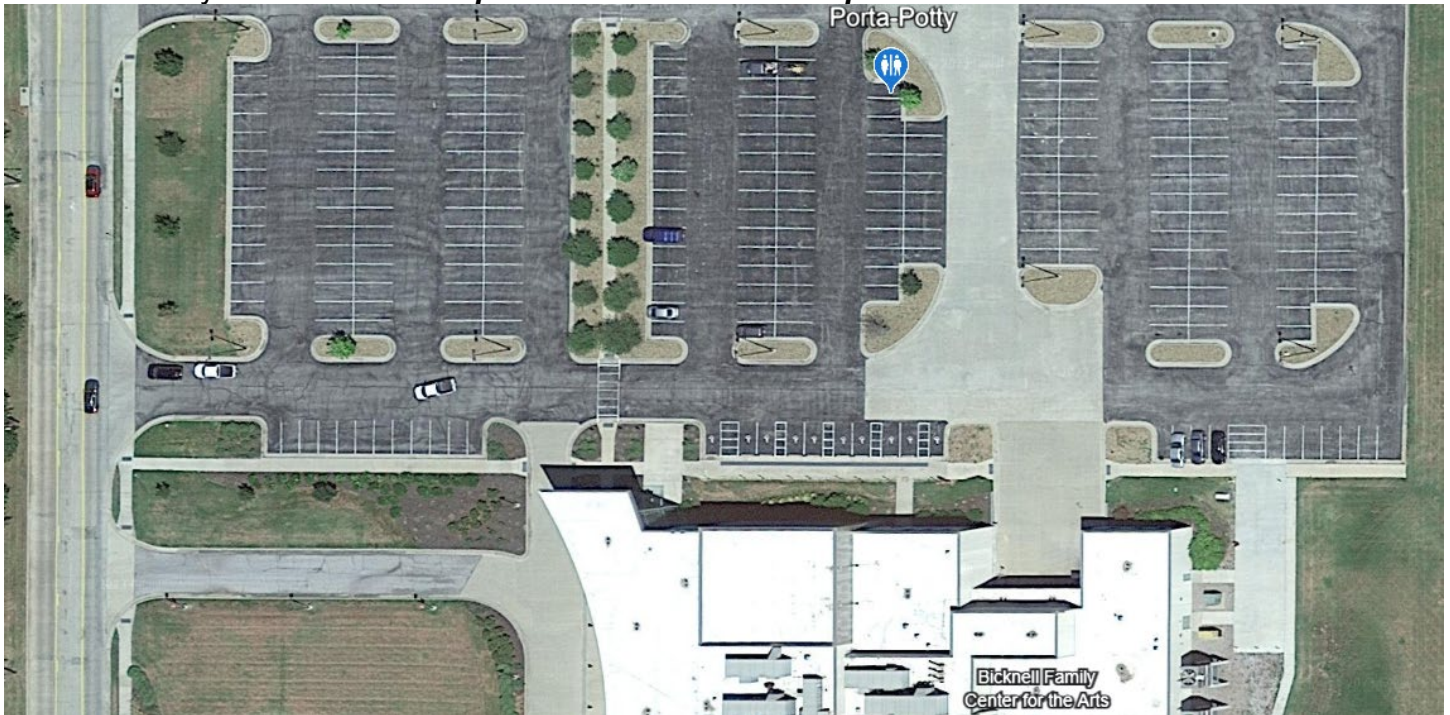
### Logistics: US Army North Personnel

Date	Airline	Flight #	Departure Time	Arrival Time	Departure Location	Arrival Location
25-Mar-23	AA	2342	0610	0724	SAT	DFW
	AA	3495	0837	1004	DFW	SGF
29-Mar-23	AA	3495	1034	1211	SGF	DFW
	AA	1279	1322	1433	DFW	SAT

PerDiem	Airport	Hotel	FedEx
\$107/\$59	Springfield (SGF)	Hampton Inn & Suites Pittsburg KS Crossing, 1285 U.S. 69 Hwy, Pittsburg, KS 66762	FedEx Ship Center 1272 S Federal Way Pittsburg KS 66781 M-F 0900-1800

**Porta-Potty: Unit or JFHQ will coordinate.**

**Bicknell Family Center for the Arts** 1711 S Homer St, Pittsburg, KS 66762  
2 x Porta-Potty w/hand wash **Drop: 25 March 2024 / Pickup: 27 March 2024**



**Shirk Hall parking lot** 1501 S. Joplin St. Pittsburg KS 66762  
2 x Porta-Potty w/hand wash **Drop: 27 March 2024 / Pickup: 29 March 2024**

